

NIKLAS STENBERG President and CEO

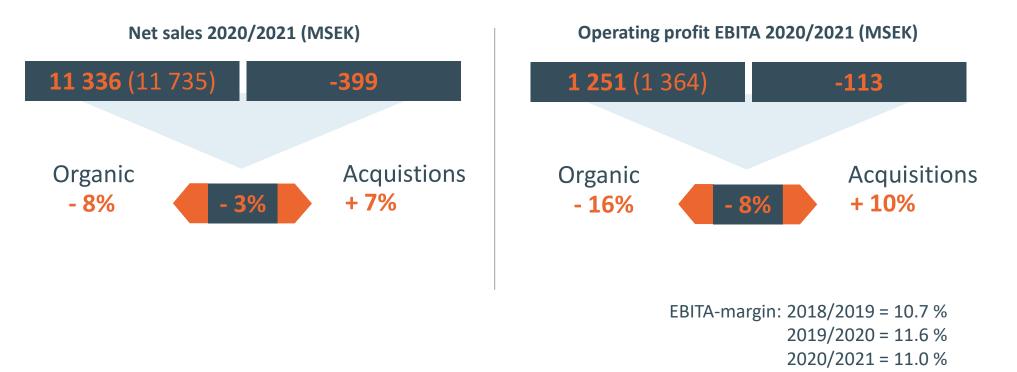


# THE FINANCIAL YEAR 2020/2021

- Extraordinary year affected by the COVID-19 pandemic
- Favorable resilience thanks to high business pace and good cost control
- 14 acquisitions in attractive niches despite the uncertainty
- Updated vision for future growth



# A PROOF OF STRENGTH IN A CHALLENGING WORLD





## GOOD HEDGE GAVE STABLE OUTCOME

|   | Customer Segment        | Share | Example   |
|---|-------------------------|-------|---|
|   | Energy                  | 20%   | Vestas VATTENFALL 😂 SIEMENS Linje 🥖 Danfots               |
| * | Transportation          | 8%    |   |
|   | Mechanical Industry     | 13%   |   |
|   | Vehicle                 | 9%    | JOHN DEERE KOMATSU VOLVO CARGOTEC CEpiroc                 |
|   | Forestry & Process      | 13%   | MetsäBoard storgenso Valmet > © SÖDRA                     |
| • | Building & Installation | 9%    | ahlsell onninen @ Elektroskandia solar                    |
| • | Electronics             | 6%    |   |
| - | Medical Technology      | 8%    | SIEMENS GE Healthcare                                     |
| • | Data & Telekom          | 6%    | Delta Group Company Zenta ERICSSON 🗲                      |
| - | Other                   | 8%    | ONGSBERG SAAB 🕆 TRAFIKVERKET 🛱 FÖRSVARSMAKTEN – VÄDERSTAD |

## STRONG ACQUISITION PACE

|   | Acquisition  | Business Area      | Access          | Net sales*, SEK m | Employees* | 14<br>acquisitic                                  |
|---|--|--------------------|-----------------|-------------------|------------|---|
| + | Elkome Group Oy  | Automation         | April, 2020     | 85                | 38         | 1 140 MS  |
| + | Peter Andersson AB   | Energy             | April, 2020     | 30                | 9          | total ann   |
| - | Valutec Group AB   | Industrial Process | April, 2020     | 350               | 45         | 321<br>new emp                                    |
| + | Fluidcontrol Oy  | Components         | September, 2020 | 41                | 20         | 9   |
| + | Kaptas Oy  | Automation         | September, 2020 | 41                | 27         | acquisitio  |
| - | Elsystem i Perstorp AB                                     | Automation         | September, 2020 | 40                | 18         |   |
|   | Martin Bruusgaard AS                                       | Industrial Process | September, 2020 | 108               | 30         | ANDERSSON SYSTEM                                  |
|   | Satco Komponent AB   | Components         | October, 2020   | 18                | 2          |   |
|   | Skyltar & Märken Gruppen AB                                | Energy             | October, 2020   | 60                | 23         | 🖉 val   |
| + | OF-Beteiligungs AG   | Power Solutions    | December, 2020  | 170               | 35         | ELS   |
|   | Powernor AS  | Power Solutions    | January, 2021   | 35                | 6          | *   |
| - | Synective Labs AB  | Automation         | January, 2021   | 30                | 27         | THE BRUUSGAARD SYSTEM<br>Simplified gas detection |
|   | Impact Air Systems Ltd. och Impact Technical Services Ltd. | Industrial Process | January, 2021   | 95                | 33         | PowerNor  |
|   | Fairfield Trading Company Ltd.                             | Power Solutions    | March, 2021     | 37                | 8          | impact  |

ons during the financial year

SEK nual sales

oloyees

ons after the end of the year



\*Full year basis at access

## A VERY GOOD START TO THE NEW YEAR



- Demand was very strong in most customer segments and geographies
- All business areas enjoyed good development over the quarter
- Continued high acquisition rate and good cost control
- Earnings growth of 31 percent with favorable margins



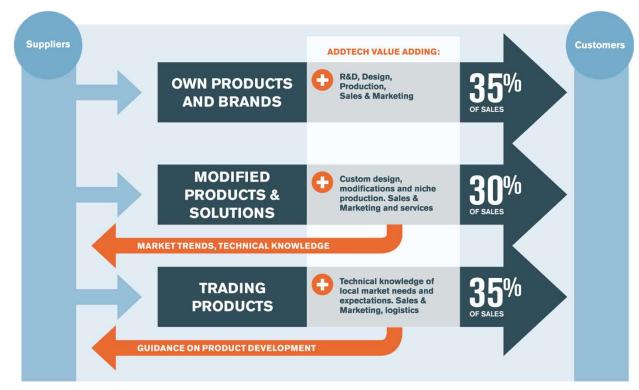
# UPDATED VISION FOR FUTURE GROWTH

### Leading technical solutions for a sustainable tomorrow



- Increased share of value add
- Catalyst for sustainable growth
- Adding passion for people and entrepreneurship

## **BUSINESS MODEL FOR CONTINUED VALUE CREATION**



- Decentralized organisation
- Constant increase of value-add in relation to trading products over the years
- A mix between own products and brands, customized solutions and trading products
- Trading products always a fundamental part of our model

# SUSTAINABILITY IS A KEY DRIVER



**AUTOMATION** 



#### **GROWTH DRIVERS**

- Industry 4.0
- Smart cities
- Internet of Things

COMPONENTS

















**POWER SOLUTIONS** 



#### Electrification

- Environmental development
- Technological development

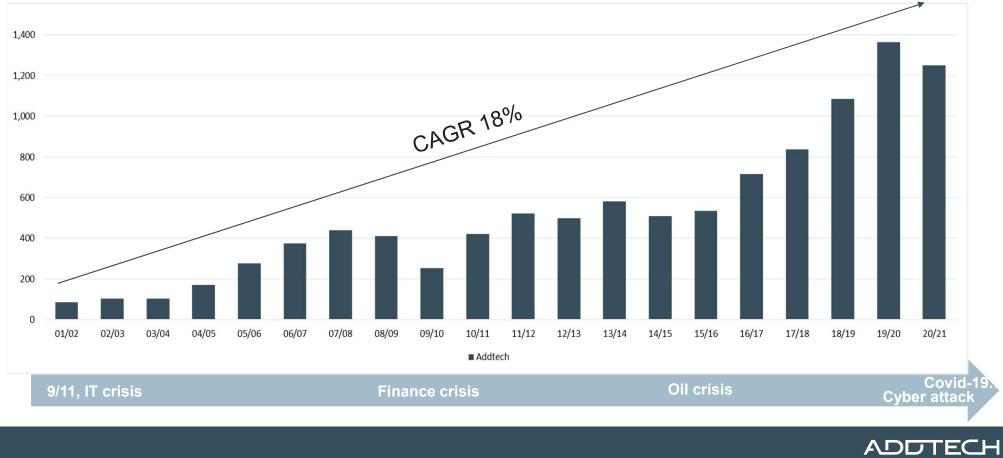
- Renewable energy
- Grid development
- Higher level of tech in installation
- Environmental regulations
- Optimization and safety
- New products in flow processing
- Electrification
- Increased focus on ergonomy
- Increased focus on batteries



## ACCELERATED INTERNATIONAL EXPANSION



## SOLID TRACK RECORD OF PROFITABLE GROWTH...



## ...AND SHAREHOLDER VALUE CREATION



|                                   | ΟΜΧ  | ADDTECH |
|-----------------------------------|------|---------|
| Total return over 20 years        | 345% | 5 139%  |
| Yearly average                    | 8%   | 22%     |
| Yearly total return incl dividend |      | 23%     |



## SUMMARY

- A proof of strength in a challenging world
- Stable result thanks to high business pace and good cost control
- Continued high acquisition pace and attractive pipeline of ongoing projects
- A very good start to the new year strong position for future growth
- 20th anniversary considerable shareholder value created



